# LEGAL SERVICES CORPORATION BOARD OF DIRECTORS

#### OPEN SESSION

Tuesday, August 1, 2000 4:05 p.m.

Legal Services Corporation 750 First Street Washington, D.C.

### BOARD MEMBERS PRESENT:

Douglas S. Eakeley, Chairman Hulett H. Askew
LaVeeda M. Battle
John T. Broderick, Jr.
John N. Erlenborn
Edna Fairbanks-Williams
F. William McCalpin
Nancy H. Rogers
Thomas F. Smegal, Jr.
Ernestine P. Watlington

#### STAFF PRESENT:

John McKay, President Victor M. Fortuno, Vice President for Legal Affairs, General Counsel and Corporate Secretary Laurie Tarantowicz, Counsel to the Inspector General

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MOTIONS: 3, 4, 5, 12, 20

1	PROCEEDINGS
2	CHAIR EAKELEY: Hopefully, Edna will be joining us
3	briefly, shortly.
4	MR. FORTUNO: So that you know, Elizabeth came back
5	and said there was no answer. But she left a message for her
6	on her answering machine.
7	MOTION
8	CHAIR EAKELEY: Okay. We have a four-item agenda.
9	The first five-item agenda. The first item of which is
10	approval of agenda. Is there a motion to approve?
11	MR. ERLENBORN: So moved.
12	MR. SMEGAL: Approved.
13	MS. WATLINGTON: Second.
14	CHAIR EAKELEY: You have to identify yourselves.
15	MR. SMEGAL: Smegal says so moved.
16	MS. WATLINGTON: Ernestine says second.
17	CHAIR EAKELEY: All those in favor?
18	(Chorus of ayes.)
19	CHAIR EAKELEY: Opposed?
20	(No response.)

- 1 CHAIR EAKELEY: The ayes have it. Second is to
- 2 consider an act on a proposed resolution recognizing and
- 3 thanking the law firm of Nelson, Mullins, Reilly, Scarborough
- 4 for their pro bono representation of LSC in the case of
- 5 Regional Management Corp. versus Legal Services Corporation.
- 6 MOTION
- 7 MR. ERLENBORN: John Erlenborn moves its adoption.
- 8 MS. ROGERS: Rogers seconds.
- 9 CHAIR EAKELEY: Any discussion?
- 10 (No response.)
- 11 CHAIR EAKELEY: All those in favor?
- 12 (Chorus of ayes.)
- 13 CHAIR EAKELEY: All those opposed?
- 14 (No response.)
- 15 CHAIR EAKELEY: Abstains?
- 16 (No response.)
- 17 CHAIR EAKELEY: The ayes have it.
- MS. FAIRBANKS-WILLIAMS: Edna has joined.
- 19 CHAIR EAKELEY: Thank you, Edna. Welcome. We're
- 20 on agenda item number 3, which is consider and act on a
- 21 proposed resolution recognizing and thanking the law firm of

- 1 Porter, Wright, Morris, and Arthur for their pro bono
- 2 representation of LCS in the case of Ashtabula County Legal
- 3 Aid Corporation against Legal Services Corporation. Again,
- 4 you have --
- 5 MR. McCALPIN: Bet you know who gets to make this
- 6 motion.
- 7 MOTION
- 8 MS. ROGERS: Rogers. I move the resolution be
- 9 passed.
- MR. McCALPIN: Thank you.
- 11 CHAIR EAKELEY: Is there a second?
- MR. McCALPIN: Yes, I'll move.
- 13 CHAIR EAKELEY: Any discussion?
- 14 (No response.)
- 15 CHAIR EAKELEY: All those in favor?
- (Chorus of ayes.)
- 17 CHAIR EAKELEY: Opposed? Abstained?
- 18 (No response.)
- 19 CHAIR EAKELEY: The ayes have it. The resolution
- 20 passed. Fourth is consider and act on proposed extension of
- 21 John McKay's tenure as president of LSC to September 30,

- 1 2001. I had circulated to the board -- actually we had a
- 2 cover memo that went out on July 28 and -- I'm sorry, that
- 3 went out on July 21, not relating to the contract, but
- 4 providing background materials, and the contract got
- 5 circulated the next business day. And I apologize for the
- 6 confusion again. But there is a July 25th draft and what I
- 7 would propose doing is the following: there were a couple of
- 8 editorial changes that have been suggested that I would like
- 9 to just ask you to write into the draft contract and approve
- 10 before we get to the discussion point, just because I think
- 11 it would simplify the discussion and get this out of the way.
- MR. SMEGAL: Doug, may I ask you, I have a cover
- 13 sheet that has a July 24 date on it and a July 24 transmittal
- 14 date that covers a July 25 draft. Is that the document you
- 15 are talking about?
- 16 CHAIR EAKELEY: We are talking about the July 25
- 17 draft.
- MR. SMEGAL: But it's attached to a July 24 cover
- 19 sheet?
- 20 CHAIR EAKELEY: Correct.
- 21 MR. SMEGAL: Okay. All right.

- 1 CHAIR EAKELEY: Because it didn't get into the July
- 2 21 package.
- 3 MR. SMEGAL: Okay, but it has an inconsistent date
- 4 with the fax cover sheet, which is dated July 24.
- 5 MR. FORTUNO: The --
- 6 CHAIR EAKELEY: Yes, that's it.
- 7 MR. SMEGAL: Okay, that's fine. As long as I have
- 8 the right document.
- 9 CHAIR EAKELEY: The July 25 date was -- that has
- 10 nothing to do with the fax.
- 11 MR. SMEGAL: Okay.
- 12 CHAIR EAKELEY: My explanation of the explanation
- 13 of the changes in the memo and the contract from the
- 14 preceding contract are in the July 21 memo that went to the
- 15 board.
- 16 MR. SMEGAL: Got it.
- 17 CHAIR EAKELEY: And let me just suggest the
- 18 following changes to the July 25 draft and then open it up
- 19 for motion, second, and then discussion, assuming there's a
- 20 motion: paragraph 5, with a proposal to delete the last
- 21 phrase after "additional 30 days of paid leave to be used

- 1 before the end of the term of this contract." The reason
- 2 Bill McCalpin thought that or suggested that there not be a
- 3 requirement that John take that extra time during this
- 4 contract period unless he can, but that I think the way Bill
- 5 put it, he'd rather pay him to take it later.
- 6 MR. McCALPIN: What I said was that two months gone
- 7 out of the next 13 to 14 months seems like a long time, and
- 8 the way this says is "to be used before the end of the term,"
- 9 and that really mandates that he be gone. I said that I
- 10 would just as soon pay him for the time if he was there.
- 11 MR. SMEGAL: I'll second that if it's a motion by
- 12 Bill McCalpin.
- 13 CHAIR EAKELEY: Well, I'm just proposing -- what
- 14 I'm proposing to do is just take out that wording.
- MR. McCALPIN: After "leave"?
- 16 CHAIR EAKELEY: Period, put a period after the word
- 17 "leave."
- MR. McCALPIN: Right. Okay.
- 19 CHAIR EAKELEY: Then in 7, take out paragraph 9(D),
- 20 as in David. McCalpin is foxily laughing because what we had
- 21 provided or proposed was that paragraph 9(D) is not something

- 1 that we want to happen, but John would not have any moving
- 2 expenses --
- 3 MR. McCALPIN: Well, there would be some moving
- 4 expenses. I wondered what was the distance.
- 5 CHAIR EAKELEY: Paragraph 11, third line, where it
- 6 says, "Upon termination of this contract," it ought to read,
- 7 "upon termination of your employment pursuant to paragraph
- 8 9," just to make it consistent. And then in paragraph 13,
- 9 seventh line, see where the sentence ends, "LSC agrees to
- 10 employ you as a consultant for such further period of time"?
- 11 The suggestion is to add the following: "provided such
- 12 employment does not present any conflicts of interest and is
- 13 otherwise in accordance with applicable laws and
- 14 regulations." That is to say, if the employment as a
- 15 consultant -- to ward off the possibility that employment as
- 16 a consultant may constitute a conflict of interest if John,
- for example, were to go to work for one of the programs or an
- 18 oversight committee of the Congress or something like that.
- MR. ASKEW: Objection, your Honor.
- 20 CHAIR EAKELEY: Those are what I would consider to
- 21 be editorial refinements to the contract, and I would --

- 1 MS. FAIRBANKS-WILLIAMS: I have one.
- 2 CHAIR EAKELEY: Okay, Edna.
- 3 MR. SMEGAL: Doug, I wasn't quick enough to write
- 4 all that down, that last one was very long. Should I feel
- 5 obligated to write it on my copies?
- 6 CHAIR EAKELEY: No, I don't think -- if you want to
- 7 hear it again I can give it to you, but the concept is just
- 8 to say --
- 9 MS. FAIRBANKS-WILLIAMS: I just -- no conflict.
- 10 CHAIR EAKELEY: Right.
- 11 MS. FAIRBANKS-WILLIAMS: That was close enough.
- 12 Okay, number 17 is the last on this says, the last two lines,
- 13 "valid unless made in writing and signed by you and at a duly
- 14 authorized representative of the board." Now, I don't know
- 15 if you want a "duly authorized representative" to sign it or
- 16 if you want to put it in front of the board. That's kind of
- 17 confusing.
- 18 MR. SMEGAL: 16. 16.
- 19 MS. FAIRBANKS-WILLIAMS: Well, it says 17 on this,
- 20 on this one that I got on 21.
- MR. SMEGAL: Don't look at that one.

- 1 CHAIR EAKELEY: Look at the one that is dated July
- 2 25. Edna, the reason we have done that, basically, the board
- 3 authorizes me to sign it on behalf of the board for John, and
- 4 that's the way we've done it before. And I think that would
- 5 work, but the purpose of this conference call is to become
- 6 duly authorized.
- 7 MR. McCALPIN: Do you want to --
- 8 MS. FAIRBANKS-WILLIAMS: Shouldn't it say "you and
- 9 a duly authorized representative" rather than "by you and at
- 10 a duly authorized representative"?
- MR. McCALPIN: Yes, "at" doesn't belong in there.
- 12 CHAIR EAKELEY: Yes, thank you, eagle eye.
- MS. FAIRBANKS-WILLIAMS: Yes, well, that's what I'm
- 14 saying.
- 15 CHAIR EAKELEY: You beat Bill McCalpin to the punch
- 16 there.
- MR. McCALPIN: They both beat me --
- MS. FAIRBANKS-WILLIAMS: In my thing here that I
- 19 got on the 21st -- I didn't get the one on the 25th.
- 20 CHAIR EAKELEY: You should have gotten something on
- 21 the 24th, Edna.

- 1 MS. FAIRBANKS-WILLIAMS: Well, as long as somebody
- 2 has signed it, then it is duly authorized, it doesn't make
- 3 much difference.
- 4 CHAIR EAKELEY: No. Okay.
- 5 MS. FAIRBANKS-WILLIAMS: Okay?
- 6 MOTION
- 7 CHAIR EAKELEY: Yes. Now what I would propose to
- 8 do is to entertain a motion to approve the contract as
- 9 modified, take a second, and then open it up to discussion.
- MR. SMEGAL: I'll make that motion.
- MS. WATLINGTON: I second.
- 12 CHAIR EAKELEY: Yes. So, Tom Smegal, motion?
- MR. SMEGAL: Yes.
- 14 CHAIR EAKELEY: Second was?
- MS. WATLINGTON: Ernestine.
- 16 CHAIR EAKELEY: Ernestine. Okay. Discussion?
- MR. ERLENBORN: Okay. Doug, I have a couple
- 18 questions. Going back to paragraph 5.
- 19 CHAIR EAKELEY: Right.
- MR. ERLENBORN: It provides for the additional 30
- 21 days of paid leave to be used before the end of this -- of

- 1 the term of this contract. The term of the contract does not
- 2 extend, I take it, into the consulting period.
- 3 CHAIR EAKELEY: We've actually deleted that last
- 4 phrase, John.
- 5 MR. ERLENBORN: Oh, you have?
- 6 CHAIR EAKELEY: Yes. Remember, that was our Bill
- 7 McCalpin question?
- 8 MR. ERLENBORN: Oh, I see. Okay.
- 9 CHAIR EAKELEY: That is no longer operative.
- MR. ERLENBORN: Okay. Then on expenses, the same
- 11 question. "You would be entitled to reimbursement for all
- 12 reasonable, legitimate, and suitably documented," and so
- 13 forth, "incurred by you in the course of your employment as
- 14 president." Does that mean when he's not president, he
- 15 doesn't get those benefits?
- 16 CHAIR EAKELEY: Paragraph 13 talks about receiving
- 17 salaried benefits, but does not address expenses.
- MR. ERLENBORN: Does not.
- 19 CHAIR EAKELEY: But fully, it should be.
- MR. ERLENBORN: Yes. What if he were asked to come
- 21 from Seattle to Washington for a conference or someplace

- 1 else?
- 2 CHAIR EAKELEY: Yes.
- 3 MR. ERLENBORN: I just want it to be clarified.
- 4 CHAIR EAKELEY: Yes.
- 5 MR. BRODERICK: "Or during your period of
- 6 consultation." That would be one way to add it in 13.
- 7 MR. ERLENBORN: Well, 13 would have to specifically
- 8 address itself to expenses.
- 9 CHAIR EAKELEY: Yes, but it would go into the
- 10 phrase, "during his consultancy he will receive salaried
- 11 benefits and be entitled to reimbursement for all reasonable,
- 12 legitimate, and suitably documented business expenses." How
- 13 about putting it in there?
- MR. SMEGAL: After "termination date, benefits at
- 15 your full rate of pay"? In other words, you can't stick it
- 16 in the middle of that.
- 17 CHAIR EAKELEY: No. Yes. Right. After, "as of
- 18 the termination date."
- MR. SMEGAL: Comma, "and then there"?
- 20 CHAIR EAKELEY: Yes.
- MR. SMEGAL: Okay.

- 1 CHAIR EAKELEY: In addition to -- same language,
- 2 "and will be entitled to reimbursement for all reasonable."
- 3 MS. BATTLE: Let me just -- I have a question,
- 4 Doug, about how this operates at the end of the contract as
- 5 of September 30, 2001, if there is no termination, if there
- 6 are consulting agreements at the tail end at all or not?
- 7 CHAIR EAKELEY: Yes. If the employment terminates
- 8 by virtue of expiration of the term, then what this
- 9 contemplates is that there will be a severance package, but
- 10 also contemplates that John will be and remain reasonably
- 11 available to the new board and the new management for a
- 12 period of one year.
- MS. BATTLE: Okay.
- MR. McCALPIN: Doug, I think they're so --
- MS. BATTLE: There's a difference -- let me just
- 16 follow up if I can, Bill, before you get to it. I was
- 17 looking at the -- just as to whether this is consistent from
- 18 a time frame standpoint with the other contracts that we have
- 19 for the other officers and top management, and I believe that
- 20 their contracts run from January, I think, of 2002 date, upon
- 21 the expiration of that. I just think there might be a lag or

- 1 some difference in time in terms of how that will affect the
- 2 new board.
- 3 CHAIR EAKELEY: These were not -- I mean, there was
- 4 no effort made to dovetail everything on this.
- 5 MS. BATTLE: Okay.
- 6 CHAIR EAKELEY: This is the way this one -- the
- 7 timing negotiated out to have John remain through the
- 8 appropriations cycle.
- 9 MR. McCALPIN: Doug, I'd like to suggest as Victor
- 10 looks through this, if there may be some ambiguity or
- 11 confusion in the use of the word "term," whether it is the
- 12 term of the contract or the term as president, those are not
- 13 necessarily the same thing.
- 14 CHAIR EAKELEY: Right. Yes, I picked up that one
- in paragraph 11 that you noted before, but this should be
- 16 harmonized. I agree with that. I think everyone would agree
- 17 with that.
- Any other questions, comments, discussion? Hearing
- 19 none, are we prepared to proceed with the vote? All those in
- 20 favor of the contract as proposed and amended, say aye.
- 21 (Chorus of ayes.)

- 1 CHAIR EAKELEY: All those opposed?
- 2 (No response.)
- 3 CHAIR EAKELEY: All those abstaining?
- 4 (No response.)
- 5 CHAIR EAKELEY: The ayes have it. I thank you very
- 6 much. And, Victor, you and I will just work on doing that
- 7 term thing and we'll circulate this. We'll make these other
- 8 emendations, okay?
- 9 MR. FORTUNO: Yes.
- 10 CHAIR EAKELEY: Victor?
- MR. FORTUNO: Yes.
- 12 CHAIR EAKELEY: Thank you. We're on item 5 now,
- 13 which is other business. Hearing no other business, may I
- 14 just suggest that you all have a wonderful month of August,
- 15 and I look forward to seeing you in September.
- MR. SMEGAL: I have -- this is new business. I
- 17 have a memo here dated July 27 from Victor to all of us,
- 18 which does not require our attention at this point for
- 19 anything. Well, I guess it was your fifth item.
- 20 CHAIR EAKELEY: Well, actually, Tom, I sent a memo
- 21 -- you should have a memo from me also including --

- 1 enclosing a memo from the IG and disclosing that I had asked
- 2 the OIG liaison to look into the situation and report back to
- 3 the board.
- 4 MR. SMEGAL: Okay, I haven't seen that.
- 5 MS. FAIRBANKS-WILLIAMS: Oh, that report will come
- 6 in San Francisco?
- 7 CHAIR EAKELEY: I expect that we will take up this
- 8 matter or receive a report from John Erlenborn at the
- 9 September meeting.
- 10 (Discussion off the record.)
- MR. McKAY: Can I be on the record to just thank
- 12 the board for what I consider to be an honor, and very much
- 13 so? I was laboring the other night, having a copy of the
- 14 contract here, so I'd like to just review what Victor and
- 15 Doug come up with, but you can assume that I will sign it.
- 16 And I think it is a real privilege to be on board, also, with
- 17 the rest of our senior staff through the tenure of this
- 18 board, the longest-serving board. And I think that is very
- 19 significant that you set this up in a way that will, I think,
- 20 provide an orderly transition to the next board and keep a
- 21 lot of this board's policies moving forward.

- 1 Both -- the last thing if I could, Doug, I just
- 2 want to add on the last topic, Victor's memo to the board,
- 3 some of you -- I think all of you have. I spent -- I just
- 4 want to assure you that we had taken steps to make sure that
- 5 the work of the general counsel's office continues in an
- 6 orderly fashion. I think when you hear how all of this pans
- 7 out in September, you will not be alarmed. We have taken
- 8 steps to make sure that ethical and careful work is done as
- 9 Victor is making sure he does. He continues to have all of
- 10 my confidence and I think when you hear the details in a more
- 11 appropriate setting than this teleconference call, you will
- 12 be satisfied. And Doug and I are working on this and I know
- 13 several other board members, and it's going to work out just
- 14 fine. Very good. Okay.
- 15 CHAIR EAKELEY: Okay. Well, good balance of the
- 16 summer, everyone.
- MR. BRODERICK: And you too, Doug.
- 18 CHAIR EAKELEY: And we'll look forward to rejoining
- 19 in September.
- 20 MOTION
- MR. ERLENBORN: I move we adjourn.

- 1 CHAIR EAKELEY: Is there a second? That was Mr.
- 2 Erlenborn.
- MS. WATLINGTON: And Ernestine second.
- 4 CHAIR EAKELEY: All those in favor?
- 5 (Chorus of ayes.)
- 6 CHAIR EAKELEY: Abstain, opposed?
- 7 (No response.)
- 8 CHAIR EAKELEY: The ayes have it. We stand
- 9 adjourned until September. Bye-bye.
- 10 (Whereupon, at 4:29 p.m., the meeting was
- 11 adjourned.)
- \* \* \* \* \*